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Organizational matters

Decisions adopted by the Executive Board during 2003

Contents

Number		Page
	First regular session 2003 (20 to 23 January, New York)	
2003/1	Improvement of the working methods of the Executive Board	3
2003/2	Assistance to Myanmar	3
2003/3	Financial situation of the United Nations Office for Project Services, including changes in the level of the operational reserve	4
2003/4	Independent review of the United Nations Office for Project Services	4
2003/5	Implementation of the recommendations of the Board of Auditors	5
2003/6	Overview of decisions adopted by the Executive Board at its first regular session 2003	6
	Annual session 2003 (6 to 19 June, New York)	
2003/7	Joint programming, UNDP	12
2003/8	Assessment of the UNDP multi-year funding framework (MYFF), 2000-2003, and guidance in the preparation of the new MYFF, 2004-2007	12
2003/9	United Nations Capital Development Fund	14
2003/10	Technical cooperation among developing countries	15
2003/11	Funding commitments to UNDP	15
2003/12	United Nations Office for Project Services	16
2003/13	Delegation of UNFPA personnel authority	17
2003/14	Internal audit and oversight for UNDP, UNFPA and UNOPS	17

03-57363 (E) 231003 231003

2003/15	Joint field visits	17
2003/16	UNFPA annual report	18
2003/17	Assessment of the UNFPA multi-year funding framework (MYFF), 2000-2003, and guidance in the preparation of the new MYFF, 2004-2007	18
2003/18	Joint programming, UNFPA	20
2003/19	Funding commitments to UNFPA	20
2003/20	Global Environment Facility	21
2003/21	Overview of decisions adopted by the Executive Board at its annual session 2003	21
	Second regular session 2003 (8 to 12 September, New York)	
2003/22	UNDP biennial support budget, 2004-2005	28
2003/23	Biennial support budget, 2004-2005, for the United Nations Capital Development Fund and the United Nations Development Fund for Women	30
2003/24	UNDP multi-year funding framework, 2004-2007	30
2003/25	UNDP evaluation	31
2003/26	UNOPS revised budget estimates for the biennium 2002-2003, budget estimates for the biennium 2004-2005, and the report on the level of the operational reserve	33
2003/27	Independent review of the United Nations Office for Project Services	33
2003/28	UNFPA estimates for the biennial support budget, 2004-2005	34
2003/29	Overview of decisions adopted by the Executive Board at its second regular session 2003	35

2003/1
Improvement of the working methods of the Executive Board

The Executive Board

1. *Recalls* General Assembly resolution 48/162 of 20 December 1993 on the functions of the Executive Board (paragraph 22) and Executive Board decisions 96/6 of 19 January 1996 and 96/45 of 13 September 1996, as reflected in DP/2003/CRP.6, on rationalization of documentation;

2. *Takes note* of the follow-up to the report on the rationalization of documentation and the streamlining of the working methods of the Executive Board (DP/2003/CRP.6) and the report on rationalization of documentation and streamlining of working methods of the Executive Board (DP/2001/CRP.17–DP/FPA/2001/CRP.2);

3. *Encourages* a closer relationship between the deliberations of the Executive Board and the work in the field, keeping in mind the need to enhance country-driven programming;

4. *Decides* to include this item in the agenda of the annual session of the Executive Board in June 2003;

5. *Invites* all Member States, through the Bureau, to present contributions, before 15 May 2003, on the rationale for the improvement of the working methods of the Executive Board and specific proposals in this regard.

23 January 2003

2003/2
Assistance to Myanmar

The Executive Board

1. *Reaffirms* Governing Council decision 93/21 and Executive Board decisions 98/14 and 2001/15;

2. *Recognizes* the critical humanitarian and basic human development needs of all the people of Myanmar;

3. *Takes note* of the note of the Administrator on assistance to Myanmar (DP/2003/3) and the report submitted by the independent assessment mission to Myanmar, in particular the strategic issues and challenges raised therein;

4. *Encourages* UNDP, within its mandate, to enhance the impact of Human Development Initiative (HDI) phase IV, taking into account the report submitted by the independent assessment mission.

23 January 2003

2003/3
Financial situation of the United Nations Office for Project Services, including changes in the level of the operational reserve

The Executive Board

1. *Takes note* of the report of the United Nations Office for Project Services (UNOPS) on the implementation of the UNOPS revised budget 2002 (DP/2003/CRP.3) and its supplementary information;

2. *Notes* that the preliminary year-end figures are close to year-end projections as set out in DP/2003/CRP.3 and *notes further with appreciation* the efforts made by UNOPS staff in this regard;

3. *Expresses* its concern over the continued reduction in the level of the operational reserve;

4. *Requests* that the Executive Director a.i. of UNOPS submit a report by 1 April 2003 to the Executive Board, through the Management Coordination Committee, on updated actual end-of-year figures for 2002 and projected income and expenditure figures, as well as the level of the operational reserve, for 2003.

23 January 2003

2003/4
Independent review of the United Nations Office for Project Services

The Executive Board

1. *Recalls* its decision 2002/22 in which it decided to carry out an independent review of the business model and related issues of the United Nations Office for Project Services (UNOPS);

2. *Regrets* that the joint note of the Management Coordination Committee (MCC) and the Executive Director of UNOPS on the independent review pertaining to the business model and related issues of UNOPS (DP/2003/CRP.4), which provides a revised budget proposal for the independent review, was submitted late;

3. *Approves* the budget for the independent review up to the amount of $255 000 (DP/2003/CRP.4);

4. *Requests* that UNDP pre-finance the study and arrange appropriate modalities for reimbursement from interested Member countries;

5. *Calls on* all countries in a position to do so to contribute expeditiously towards the cost of the independent review and not later than 21 February 2003;

6. *Decides* that the independent review should be undertaken by a consultancy firm selected through an open and transparent tender and *requests* that the MCC initiate the process without delay, including the arrangement of appropriate contractual modalities for the execution of the study, bearing in mind paragraph 16 of the terms of reference set out in document DP/2003/CRP.4, as amended below;

7. *Decides* that paragraph 16 of the terms of reference be amended as follows:

> The duration of the review is estimated at 90 calendar days. The core team will require expertise in organizational restructuring in international public administration, service delivery in public- and private-sector management, corporate governance and accounting. The team should be able to draw on specialized expertise as required. One member of the team should be familiar with current and potential markets within the United Nations system, in particular development cooperation, peacekeeping and humanitarian activities;

8. *Requests* that a preliminary report, for information purposes, on progress and recommendations of the review mission be presented to the Executive Board at its annual session in June 2003 and *requests further* receipt of the final report of the review mission, including the comments by the Executive Director of UNOPS, through the MCC, prior to the second regular session 2003 of the Executive Board.

23 January 2003

2003/5
Implementation of the recommendations of the Board of Auditors

The Executive Board

1. *Takes note* of the UNDP report on the implementation of the recommendations of the Board of Auditors for the biennium 2000-2001 (DP/2003/6) and the update (DP/2003/CRP.7), the UNFPA follow-up to the report of the United Nations Board of Auditors for 2000-2001: status of implementation of recommendations (DP/FPA/2003/1) and the UNOPS follow-up to the report on the implementation of the recommendations of the Board of Auditors for the biennium 2000-2001 (DP/2003/7 and Corr. 1);

2. *Notes* that the opinion of the Board of Auditors on the financial statements of the United Nations Development Programme (UNDP), the United Nations Population Fund (UNFPA) and the United Nations Office for Project Services (UNOPS) was unqualified and *welcomes* the significant improvements that have been made;

3. *Notes with concern* that the Board of Auditors has issued modified reports for UNDP, UNFPA and UNOPS;

4. *Encourages* UNDP and UNFPA to continue their follow-up action with respect to the audits of nationally executed expenditures;

5. *Welcomes* the imminent completion of the service-level agreements for services provided by UNDP to UNFPA and UNOPS;

6. *Further welcomes* the ongoing consultations between UNDP, UNFPA and UNOPS to develop a fraud-prevention strategy by the end of 2003;

7. *Encourages* UNDP, UNFPA and UNOPS to take further steps to simplify, harmonize and standardize their financial reporting.

23 January 2003

2003/6
Overview of decisions adopted by the Executive Board at its first regular session 2003

The Executive Board

Recalls that during the first regular session 2003, it:

Item 1
Organizational matters

Elected the following members of the Bureau for 2003:

President:	H.E. Mr. Roble Olhaye (Djibouti)
Vice-President:	H.E. Mr. Ahmed Al-Haddad (Yemen)
Vice-President:	Mr. Denys Toscano (Ecuador)
Vice-President:	Mr. Juraj Koudelka (Czech Republic)
Vice-President:	Ms. Kjersti Rodsmoen (Norway)

Approved the agenda and work plan for its first regular session 2003 (DP/2003/L.1 and Corr.1);

Approved the report of the second regular session 2002 (DP/2003/1);

Approved its annual work plan 2003 (DP/2003/CRP.1);

Adopted decision 2003/1 of 23 January 2003 on improvement of the working methods of the Executive Board;

Agreed to the following schedule of future sessions of the Executive Board in 2003:

Annual session 2003: 6 June and 9 to 20 June 2003 (New York)
Second regular session 2003: 8 to 12 September 2003.

UNDP segment

Item 2
UNDP Business Plans, 2000-2003

Took note of the oral presentation on the UNDP Business Plans, 2000-2003 and the conference room paper providing additional information (DP/2003/CRP.8).

Item 3
Country programmes and related matters

Approved the country programmes for Botswana, Cameroon, Cape Verde, Comoros, Côte d'Ivoire, Democratic Republic of the Congo, Equatorial Guinea, Guinea Bissau, Liberia, Mali, Mauritania, Nigeria and the Seycheiles;

Approved the country programmes for India, Malaysia, Maldives, Papua New Guinea, Samoa, Timor-Leste and the multi-country programmes for Cook Islands, Niue and Tokelau and the Pacific Island countries;

Approved the country programmes for Bolivia, Cuba, the Dominican Republic and Venezuela;

Approved the country programmes for Bahrain, Jordan and the Libyan Arab Jamahiriya;

Approved the extensions of country cooperation frameworks for the Central African Republic and Thailand (DP/2003/8);

Took note of the corrigendum to the second country cooperation framework for Panama (DP/CCF/PAN/2/Corr.1);

Adopted decision 2003/2 of 23 January 2003 on assistance to Myanmar;

Took note of the report on assistance to Djibouti (DP/2003/4) and the country programme outline for Djibouti (DP/CPO/DJI/1).

Item 4
Financial, budgetary and administrative matters

Took note of the report on the special reserve for separations relating to UNOPS and the liabilities affecting UNDP (DP/2003/CRP.2).

Item 5
United Nations Office for Project Services

Adopted decision 2003/3 of 23 January 2003 on the financial situation of the United Nations Office for Project Services, including changes in the level of the operational reserve;

Adopted decision 2003/4 of 23 January 2003 on the independent review of the United Nations Office for Project Services.

Item 6
Field visits

Took note of the report on field visits (DP/2002/CRP.5);

Approved the terms of reference and agreed on the proposed dates and composition of field visits.

UNDP/UNFPA segment

Item 7
Recommendations of the Board of Auditors 2000-2001

Adopted decision 2003/5 of 23 January 2003 on the implementation of the recommendations of the Board of Auditors for the biennium 2000-2001 for the United Nations Development Programme, the United Nations Population Fund and the United Nations Office for Project Services;

Took note of the UNDP update on the implementation of the recommendations of the Board of Auditors for the biennium 2000-2001 (DP/2003/CRP.7).

Item 8
Reports to the Economic and Social Council

Took note of the reports of the UNDP Administrator (DP/2003/5) and the UNFPA Executive Director (DP/FPA/2003/2) to the Economic and Social Council and agreed to transmit them to the Council with comments made thereon.

UNFPA segment

Item 9
Country programmes and related matters

Approved the following country programmes:

Africa: Botswana, Burundi, Cameroon, Comoros, Côte d'Ivoire, Equatorial Guinea, Guinea-Bissau, Mali, Mauritania and Nigeria;

Arab States: Djibouti and Jordan;

Asia and the Pacific: Bangladesh, China, India, Maldives, Papua New Guinea, the South Pacific region and Timor-Leste;

Latin America and the Caribbean: Bolivia, Colombia, El Salvador and Venezuela.

Item 10
Other matters

I. *Briefing*

Held a briefing on the Global Environment Facility (GEF). The Board decided that delegations needed more time to review the Beijing Declaration of the Second GEF Assembly with their respective capitals. It was proposed that this item be taken up at the annual session in June 2003. A Note by the Administrator will be prepared and made available for advance distribution by or before mid-March 2003.

II. *Informal consultations*

Held informal consultations on strategic evaluations of corporate issues that are of high priority to the organization.

23 January 2003

Tentative work plan
Executive Board of UNDP/UNFPA
Annual session 2003
(6 to 20 June 2003, New York)

Day/date	Time	Item	Subject
Friday, 6 June	10 a.m. - 6:00 p.m.	*Joint session of the Executive Boards of UNDP/UNFPA, UNICEF and WFP*	
Monday, 9 June	11 a.m. - 6:00 p.m.	*Joint session of the Executive Boards of UNDP/UNFPA, UNICEF and WFP*	
Tuesday, 10 June	10 a.m.	1	ORGANIZATIONAL MATTERS - Adoption of the agenda and work plan for the session - Adoption of the report of the first regular session 2003 **UNDP segment**
		2	ANNUAL REPORT OF THE ADMINISTRATOR - Annual report of the Administrator - Report on the multi-year funding framework - Statistical annexe - Report of the Joint Inspection Unit
	3:00 p.m.	SPECIAL EVENT (to be determined)	
Wednesday, 11 June	10:00 a.m.	2	ANNUAL REPORT OF THE ADMINISTRATOR (continued)
		3	UNITED NATIONS CAPITAL DEVELOPMENT FUND - Results-oriented annual report
	3:00 p.m.	4	TECHNICAL COOPERATION AMONG DEVELOPING COUNTRIES - New cooperation framework
		7	HUMAN DEVELOPMENT REPORT - Human Development Report – in accordance with General Assembly resolution 57/264
Thursday, 12 June	10:00 a.m.	5	FUNDING COMMITMENTS TO UNDP - Status of regular funding commitments to UNDP
		6	UNDP: COUNTRY PROGRAMMES AND RELATED MATTERS - Country programme outlines
	1:00 p.m. - 2:00 p.m.	Informal consultations on the thematic trust funds	
	3:00 p.m.	6	UNDP: COUNTRY PROGRAMMES AND RELATED MATTERS (continued)
		8	UNITED NATIONS OFFICE FOR PROJECT SERVICES - Annual report of the Executive Director - Progress information report on the independent review

Friday, 13 June	10:00 a.m.	10	**UNDP/UNFPA joint segment** INTERNAL AUDIT AND OVERSIGHT - UNDP: Report on internal audit and oversight - UNFPA: Report on internal audit and oversight
		11	FIELD VISITS - Report on field visits
	3:00 p.m.	12	PROGRAMMING PROCESS - Report of UNDP/UNFPA on common tools to monitor progress and evaluate outcomes/results of respective country programmes
		9	IMPROVEMENT OF THE WORKING METHODS OF THE BOARD - Report on improvement of the working methods of the Board
Monday, 16 June	10:00 a.m.		**UNFPA segment**
		13	ANNUAL REPORT OF THE EXECUTIVE DIRECTOR 2002 - Annual report of the Executive Director 2002 - Statistical overview - Multi-year funding framework - Sector-wide approaches - Humanitarian assistance - Reproductive health commodity security
	3:00 p.m.	13	ANNUAL REPORT OF THE EXECUTIVE DIRECTOR 2002 (continued)
Tuesday, 17 June	10:00 a.m.	14	DELEGATION OF UNFPA PERSONNEL AUTHORITY - Report on delegation of formal authority to the Executive Director on UNFPA personnel matters
	3:00 p.m.	15	FUNDING COMMITMENTS TO UNFPA - Report on funding commitments to UNFPA
Wednesday, 18 June	10:00 a.m.	16	UNFPA: COUNTRY PROGRAMMES AND RELATED MATTERS - Country programme outlines
	3:00 p.m.	16	UNFPA: COUNTRY PROGRAMMES AND RELATED MATTERS (continued)
Thursday, 19 June	10:00 a.m.	17	UNFPA: TECHNICAL ADVISORY PROGRAMME - Report on a monitoring and evaluation framework of the Technical Advisory Programme
	3:00 p.m.	18	OTHER MATTERS - World Solidarity Fund
			Pending decisions
		1	ORGANIZATIONAL MATTERS

2003/7
Joint programming, UNDP

The Executive Board

1. *Recognizes* the commitment and contribution of UNDP to a number of reform initiatives, including the reform programme of the Secretary-General, as endorsed by the General Assembly, and the provisions of the triennial comprehensive policy review of operational activities for development as set out in General Assembly resolution 56/201 of 21 December 2001;

2. *Requests* that the Administrator submit to the Executive Board for consideration at its annual session 2004 a written report containing an assessment, based on specific country examples, of UNDP experience in joint programming and other innovative and collaborative approaches aimed at improving programming effectiveness and reducing transaction costs for programme countries.

13 June 2003

2003/8
Assessment of the UNDP multi-year funding framework (MYFF), 2000-2003, and guidance in the preparation of the new MYFF, 2004-2007

The Executive Board

1. *Recalls* decisions 98/23 and 99/23 on the multi-year funding framework (MYFF) for 2000-2003;

2. *Takes note* of the report on the end-of-cycle assessment of performance of the MYFF 2000-2003 (DP/2003/12 and DP/2003/CRP.14) as well as the comments of the Executive Board made thereon;

3. *Welcomes* the progress achieved during 2000-2003 towards meeting the goals of the MYFF;

4. *Reiterates* the role of UNDP in the area of poverty reduction and in promoting and advancing the MDGs* in support of programme countries;

5. *Stresses* that the main role of UNDP is to support, within its mandate, national development plans and priorities, and the poverty reduction strategy papers (PRSPs) where they exist, taking into account UNDP comparative advantages in capacity-building, advisory services and awareness-raising, as well as in coordinating the United Nations system at the country level and through the United Nations Development Group;

* Internationally agreed development goals, including those contained in the Millennium Declaration.

6. *Requests* that in the next MYFF, 2004-2007, UNDP align and clarify the relationship between the MDGs,* the strategic goals and the practice areas with a view to establishing a consistent framework;

7. *Further requests* that UNDP, within the context of the next MYFF, 2004-2007, revisit the practice areas with a view to sharpening further the focus of the organization, taking into account the potential for added value and comparative advantages within the multilateral development system;

8. *Notes* the progress that UNDP has made in results orientation, human resource management, knowledge management, re-profiling of the country offices and in developing its partnership strategy, and *urges* the Administrator to continue his efforts in making UNDP a more effective development partner;

9. *Welcomes* the leadership that UNDP has provided in developing a system of results-based management, and *encourages* UNDP to further strengthen, refine and simplify this system, including improving its performance indicators;

10. *Expresses its concern* that progress in gender mainstreaming, empowerment of women and achieving gender equality is uneven, and *encourages* UNDP to strengthen its efforts in close collaboration with the United Nations Development Fund for Women;

11. *Expresses its concern* that the level of regular (core) resources during the current MYFF period, 2000-2003, has remained far below target;

12. *Welcomes* the encouraging albeit modest upward trend in regular (core) resources, and *urges* Member States, in a position to do so, to increase their core contributions in order to maintain the multilateral, neutral and universal nature of the work of UNDP;

13. *Encourages* UNDP within the context of the next MYFF, 2004-2007, to take account of current estimates;

14. *Stresses* the need to clarify and develop further the relationship between the priorities in the MYFF, the biennial support budget and the programming arrangements;

15. *Urges* UNDP to simplify and refine further the content and format of the next MYFF, 2004-2007, to ensure that it becomes the main policy document as well as its strategic resource and management tool.

13 June 2003

* Internationally agreed development goals, including those contained in the Millennium Declaration.

2003/9
United Nations Capital Development Fund

The Executive Board

1. *Takes note with appreciation* of the results-oriented annual report of the United Nations Capital Development Fund (UNCDF) (DP/2003/13);

2. *Welcomes with appreciation* the committed engagement of the Administrator of UNDP and managing director of the Fund for its continued efforts to promote the contribution of UNCDF to poverty reduction;

3. *Welcomes* the articulation of the complementarity and partnership between UNDP and UNCDF as reflected in the two Memoranda of Understanding signed by them on their collaborative efforts in the areas of micro-finance and local governance;

4. *Takes note* of the independent impact assessment of UNCDF currently being carried out and to be submitted to the Executive Board at its annual session 2004, and invites countries, in a position to do so, to make financial or in-kind contributions to UNCDF towards this important initiative;

5. *Notes with concern* that the regular (core) resources available to UNCDF fall far below the demand of programme countries, in particular the least developed countries, for its two areas of concentration: micro-finance and local governance/decentralization;

6. *Reaffirms* the unique contribution of UNCDF to the achievement of the MDGs* and the Brussels Programme of Action for the Least Developed Countries, and urges the international community to follow up on decision 2002/26, which articulates a regular (core) resources mobilization target of $30 million per year, in order to allow UNCDF to fulfil its mandate;

7. *Recognizes* the efforts of UNCDF to broaden the donor base, and *requests* UNCDF to inform the Executive Board of its strategy to achieve the objectives set out in decision 2002/26 at the second regular session of the Board in September 2003.

13 June 2003

* Internationally agreed development goals, including those contained in the Millennium Declaration.

2003/10
Technical cooperation among developing countries

The Executive Board

1. *Recalls* the second cooperation framework for technical cooperation among developing countries (TCDC) 2001-2003 (DP/CF/TCDC/2) approved by the Executive Board in its decision 2001/7 of 5 February 2001;

2. *Takes note* of decisions 13/1 and 13/2 adopted at the thirteenth session of the High-level Committee on the Review of Technical Cooperation among Developing Countries on the review of progress made in implementing the Buenos Aires Plan of Action and the new directions strategy for TCDC;

3. *Takes note* of the report of the Administrator on the implementation of the second cooperation framework for technical cooperation among developing countries (DP/2003/14);

4. *Encourages* further efforts to make South-South cooperation contribute effectively to the development outcomes set out in United Nations conferences and summits, including those contained in the Millennium Declaration, and to the mainstreaming of TCDC dimensions in the implementation of UNDP programme activities;

5. *Recognizes* the significant role of South-South cooperation in poverty eradication and in promoting the sustained growth and development of all developing countries, particularly the least developed countries, land-locked developing countries, transit developing countries and small island developing states;

6. *Welcomes* General Assembly resolution 57/263 to include the Voluntary Trust Fund for the Promotion of South-South Cooperation in the United Nations Pledging Conference for Development, as long as it exists, and *invites* developed countries, and developing countries in a position to do so, to contribute to the Fund;

7. *Notes with appreciation* the lessons learned from the second cooperation framework for TCDC, which will provide useful inputs in formulating the third cooperation framework to be presented to the Executive Board in first regular session 2004.

13 June 2003

2003/11
Funding commitments to UNDP

The Executive Board

1. *Takes note* of the report on the status of regular resources funding commitments to UNDP and its associated funds and programmes for 2003 and onward (DP/2003/15);

2. *Welcomes* the encouraging albeit modest increase in UNDP regular (core) resources for the second consecutive year in 2002, and *notes also* the increase in other (non-core) resources;

3. *Reiterates* that regular resources are the bedrock of UNDP and essential to maintaining the multilateral, neutral and universal nature of its work;

4. *Recognizes*, however, that the level of growth in regular (core) contributions continues to be far below target and, in the spirit of the Monterrey Consensus, *urges* all countries, in a position to do so, to increase core funding to UNDP so as to rebuild the regular resource base of UNDP;

5. *Looks forwards* to discussing further UNDP funding requirements when adopting the next multi-year funding framework (MYFF), 2004-2007, at the second regular session of the Executive Board in September 2003.

13 June 2003

2003/12
United Nations Office for Project Services

The Executive Board

1. *Takes note* of the annual report of the Executive Director (DP/2003/19);

2. *Takes note* of the report of the Executive Director, a.i., on UNOPS year-end figures for 2002 and projected income, expenditure and level of the operational reserve for 2003 (DP/2003/18);

3. *Takes note* of the independent review pertaining to the business model and related issues of the United Nations Office for Project Services – progress report (DP/2003/CRP.15);

4. *Welcomes* the start of the independent review, and *recalls* Executive Board decisions 2002/22 and 2003/4 on the scope and mandate of the review, which identified as key issues to be addressed the business model, competitive environment and governance structure;

5. *Looks forward* to receiving the report of the consultants by the end of July 2003, and *requests* that the comments of the United Nations Office for Project Services and the Management Coordination Committee be submitted to the Executive Board well in advance of its second regular session 2003.

13 June 2003

2003/13
Delegation of UNFPA personnel authority

The Executive Board

Recommends to the General Assembly, through the Economic and Social Council, that, as proposed in document DP/FPA/2003/5, formal authority in matters of UNFPA personnel be delegated by the Secretary-General to the Executive Director.

17 June 2003

2003/14
Internal audit and oversight for UNDP, UNFPA and UNOPS

The Executive Board

1. *Takes note* of the reports on internal audit and oversight (DP/2003/21, DP/2003/22 and DP/FPA/2003/3), and the comments made thereon;

2. *Strongly encourages* the Administrator of UNDP and the Executive Directors of UNFPA and the United Nations Office for Project Services (UNOPS) to take the necessary steps to address the issues contained in the reports on internal audit and oversight (DP/2003/21, DP/2003/22 and DP/FPA/2003/3) and to report to the Executive Board at its annual session 2004 in the context of their respective reports.

19 June 2003

2003/15
Joint field visits

The Executive Board

1. *Thanks* the Government of Mozambique for hosting the joint field visit of the Executive Boards of UNDP/UNFPA, the United Nations Children's Fund (UNICEF) and the World Food Programme (WFP) in March 2003, and the United Nations country team for their contribution to the visit;

2. *Takes note* of the report of the joint field visit to Mozambique (DP/2003/CRP.10–DP/FPA/2003/CRP.1);

3. *Considers* the joint field visits (alongside field visits of individual Executive Boards) an important contribution to the engagement of the Executive Board in the coherent work of the funds and programmes at the country level, and in particular to understanding the contribution made by the United Nations country team, in cooperation with donors, to national development strategies;

4. *Notes that* future joint field visits should focus on themes of common interest to the Executive Boards of UNDP/UNFPA, UNICEF and WFP, such as the United

Nations Development Assistance Framework arrangements, the work of the United Nations country team on the MDGs* and/or other relevant cross-cutting themes for discussion at subsequent joint meetings of UNDP/UNFPA, UNICEF and WFP Executive Boards, while at the same time allowing members of the Boards to visit the projects of their respective agencies;

5. *Notes that* joint field visits can place a considerable burden on host governments, United Nations country teams and secretariats, and can have significant costs, *requests* that this be taken into account in deciding on destinations and the duration for future joint visits, and *invites* the Bureau of the Executive Board of UNDP/UNFPA to propose to the Bureaux of the Executive Boards of UNICEF and WFP to provide clear guidance and consider the possibility of rotating secretariat responsibility for coordinating and organizing joint field visits;

6. *Invites* the Bureau of the Executive Board of UNDP/UNFPA to facilitate discussion on future joint field visits through the secretariat and with the Bureaux of the Executive Boards and secretariats of UNICEF and WFP, with a view to preparing the options for a joint field visit in 2004 for consideration by the Executive Boards of the respective organizations at their September and October sessions.

19 June 2003

2003/16
UNFPA annual report

The Executive Board

1. *Welcomes* the report of the Executive Director for 2002 (DP/FPA/2003/4 Parts I to IV) and *takes note* of the comments made thereon;

2. *Invites* the Executive Director to consider options for merging the various parts of the annual report into a single, concise, performance- and results-oriented annual report, taking into account the priorities, goals and outputs contained in the MYFF.

19 June 2003

2003/17
Assessment of the UNFPA multi-year funding framework (MYFF), 2000-2003, and guidance in the preparation of the next MYFF, 2004-2007

The Executive Board

Recalls decision 2000/9 on the UNFPA MYFF, 2000-2003;

1. *Takes note* of the MYFF cumulative report, 2000-2003 (DP/FPA/2003/4 (Part II), the comments of the Executive Board made thereon, and *welcomes* the progress outlined in the cumulative report towards meeting the MYFF goals;

* Internationally agreed development goals, including those contained in the Millennium Declaration.

2. *Reiterates* the role of UNFPA in assisting countries in implementing the Programme of Action of the International Conference on Population and Development (ICPD)[1], the key actions of ICPD+ 5[2] and in advancing the MDGs[3];

3. *Approves* the strategic considerations for the next MYFF cycle as outlined in paragraph 95 of the above report (DP/FPA/2003/4 (Part II)) as the basis for the preparation of the next MYFF, 2004-2007;

4. *Encourages* UNFPA to continue to support, within its mandate, national development programmes and priorities of the programme countries, inter alia, through capacity-building;

5. Further *encourages* UNFPA to strengthen its participation in country-led national development frameworks, such as poverty reduction strategy papers and sector-wide approaches, where they exist;

6. *Welcomes* the progress that UNFPA has made in its transition process and *encourages* UNFPA to demonstrate further the results achieved in improving organizational effectiveness in the context of the next MYFF, 2004-2007;

7. *Further welcomes* the commitment of UNFPA towards results-based management;

8. *Notes with appreciation* that the projected level of total income for the current MYFF period, 2000-2003, is slightly above the targeted level;

9. *Notes with concern* that the level of regular (core) resources remains below target;

10. *Encourages* UNFPA to strengthen the linkages and consistency between the priorities in the MYFF, the biennial support budget and the country programmes, by, inter alia, exploring ways to harmonize further the respective cycles;

11. *Urges* UNFPA to simplify and refine further the content and format of the next MYFF, 2004-2007, to ensure that it becomes the main policy document of the Fund as well as its strategic resource and management tool;

12. *Requests* the Executive Director, in the context of the next MYFF, to develop further her proposal to report on the MYFF every second year;

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[1] Report of the International Conference on Population and Development, Cairo, 5-13 September 1994. (United Nations publication, sales no. E.95.XIII.18, chapter I, resolution 1, annex).

[2] General Assembly resolution A/RES/S-21/2, Key actions for the further implementation of the Programme of Action of the International Conference on Population and Development, adopted on 8 November 1999.

[3] Internationally agreed development goals, including those contained in the Millennium Declaration.

13. *Requests* the Executive Director to continue to hold open-ended informal consultations on the further development of the next MYFF, 2004-2007.

19 June 2003

2003/18
Joint programming, UNFPA

The Executive Board

1. *Recognizes* the commitment and contribution of UNFPA to a number of reform initiatives, including the reform programme of the Secretary-General, as endorsed by the General Assembly, and the provisions of the triennial comprehensive policy review as set out in General Assembly resolution 56/201 of 21 December 2001;

2. *Requests* that the Executive Director submit to the Executive Board for consideration at its annual session 2004, a written report containing an assessment, based on specific country examples, of UNFPA experience in joint programming and other innovative and collaborative approaches aimed at improving programming effectiveness and reducing transaction costs for programme countries.

19 June 2003

2003/19
Funding commitments to UNFPA

The Executive Board

1. *Takes note* of the report on contributions by Member States to regular (core) and other resources for 2003 and future years (DP/FPA/2003/6);

2. *Recognizes* the strong and widespread support for UNFPA activities and *notes with appreciation* the increased contributions and early payments made by several Member States.

3. *Encourages* UNFPA to continue its efforts to reduce dependency on a few large donors, and to broaden its donor base;

4. *Welcomes* the contributions and the corresponding commitments also made by programme countries, enabling UNFPA to reach its highest ever number of donors;

5. *Further welcomes* additional funds from all sources, inter alia, civil society, foundations and corporations;

6. *Encourages* all countries in a position to do so to commit to multi-year pledges and make early payments of contributions;

7. *Urges* all countries in a position to do so, and in the spirit of the Monterrey Consensus, to increase regular (core) funding to UNFPA in order to secure a stable regular (core) resource base.

19 June 2003

2003/20
Global Environment Facility

The Executive Board

1. *Recalls* the Instrument for the Establishment of the Restructured Global Environment Facility;

2. *Recalls* its decision 94/10 of 13 May 1994 on the adoption of the Instrument for the Establishment of the Restructured Global Environment Facility;

3. *Notes* the decision contained in the Beijing Declaration of the Second Global Environment Facility Assembly, held in Beijing, China, from 16 to 18 October 2002, on the amendments to the Instrument for the Establishment of the Restructured Global Environment Facility;

4. *Decides* to adopt the amendments to paragraphs 2, 3, 6 and 21(f) of the Instrument for the Establishment of the Restructured Global Environment Facility, which include land degradation (primarily desertification and deforestation) and persistent organic pollutants as two new focal areas of the Global Environment Facility, as approved by the Second Global Environment Facility Assembly in its decision contained in the Beijing Declaration of 18 October 2002;

5. *Requests* that the Administrator transmit the present decision to the Chief Executive Officer/Chairperson of the Global Environment Facility.

19 June 2003

2003/21
Overview of decisions adopted by the Executive Board at its annual session 2003

The Executive Board

Recalls that during the annual session 2003, it:

Item 1
Organizational matters

Approved the agenda and work plan for its annual session 2003 (DP/2003/L.2 and Corr.1), as orally amended;

Approved the report of the first regular session 2003 (DP/2003/9);

Agreed to the following schedule of future sessions of the Executive Board in 2003 and 2004:

Second regular session 2003:	8 to 12 September 2003
First regular session 2004:	26 to 30 January 2004
Annual session 2004:	14 to 25 June 2004 (Geneva)
Second regular session 2004:	20 to 24 September 2004

UNDP segment

Item 2
Annual report of the Administrator

Took note of the annual report of the Administrator for 2002 (DP/2003/11 including Add.1 and Add.2);

Adopted decision 2003/7 of 13 June 2003 on joint programming;

Adopted decision 2003/8 of 13 June 2003 on the assessment of the multi-year funding framework (MYFF) 2000-2003 and guidance in the preparation of the new MYFF 2004-2007;

Item 3
United Nations Capital Development Fund

Adopted decision 2003/9 of 13 June 2003 on the results-oriented annual report of the United Nations Capital Development Fund;

Item 4
Technical cooperation among developing countries

Adopted decision 2003/10 of 13 June 2003 on technical cooperation among developing countries;

Item 5
Funding commitments

Adopted decision 2003/11 of 13 June 2003 on the funding commitments to UNDP;

Item 6
Country programmes and related matters

Took note of the following country programme outlines and comments made thereon:

First country programme outline for Benin	DP/CPO/BEN/1 and Corr.1
First country programme outline for Kenya	DP/CPO/KEN/1 and Corr.1
First country programme outline for Niger	DP/CPO/NER/1
First country programme outline for Pakistan	DP/CPO/PAK/1

First country programme outline for Thailand	DP/CPO/THA/1
First country programme outline for Croatia	DP/CPO/CRO/1
First country programme outline for the Russian Federation	DP/CPO/RUS/1
First country programme outline for Ecuador	DP/CPO/ECU/1

Took note of the first one-year extensions of second country cooperation frameworks for Angola, the former Yugoslav Republic of Macedonia, Mauritius, Tajikistan, Uruguay and Zimbabwe (DP/2003/16);

Approved the two-year extension of the second country cooperation framework for Georgia (DP/2003/16);

Approved the one-year extension of the second global cooperation framework (DP/GCF/2/EXTENSION 1);

Item 7
Human Development Report

Took note of the report on strengthening consultations with the Member States on the *Human Development Report*, in accordance with General Assembly resolution 57/264 (DP/2003/17), with comments made thereon;

Item 8
United Nations Office for Project Services

Adopted decision 2003/12 of 13 June 2003 on the annual report of the Executive Director;

Took note of the report of the Executive Director, a.i., on UNOPS year-end figures for 2002 and projected income, expenditure and level of the operational reserve for 2003 (DP/2003/18);

Took note of the independent review pertaining to the business model and related issues of the United Nations Office for Project Services – progress report (DP/2003/CRP.15);

UNDP/UNFPA segment

Item 9
Improvement of the working methods of the Executive Board

Held discussions on improving the working methods of the Executive Board, took note of the suggestions made thereon, and requested that the Bureau follow up on those suggestions and report back to the Board accordingly;

Item 10
Internal audit and oversight

Adopted decision 2003/14 of 19 June 2003 on internal audit and oversight for UNDP, UNFPA and UNOPS;

Item 11
Field visits

Took note of the report on the joint field visit to Mozambique (DP/2003/CRP.10 and Add.1-DP/FPA/2003/CRP.1 and Add.1);

Took note of the report on the field visit to Ecuador (DP/2003/CRP.11);

Adopted decision 2003/15 of 19 June 2003 on the joint field visits;

UNFPA segment

Item 12
Report of the Executive Director for 2002

Adopted decision 2003/16 of 19 June 2003 on the annual report of the Executive Director;

Adopted decision 2003/17 of 19 June 2003 on the assessment of the UNFPA multi-year funding framework (MYFF), 2000-2003, and guidance in the preparation of the next MYFF, 2004-2007;

Adopted decision 2003/18 of 19 June 2003 on joint programming, UNFPA;

Item 13
Delegation of UNFPA personnel authority

Adopted decision 2003/13 of 17 June 2003 on the delegation of UNFPA personnel authority;

Item 14
Funding commitments to UNFPA

Adopted decision 2003/19 of 19 June 2003 on funding commitments to UNFPA;

Item 15
Country programmes and related matters

Took note of the following country programme outlines and the comments made thereon:

Country programme outline for Benin	DP/FPA/CPO/BEN/6
Country programme outline for Kenya	DP/FPA/CPO/KEN/6
Country programme outline for Niger	DP/FPA/CPO/NER/6

Country programme outline for Afghanistan	DP/FPA/CPO/AFG/1
Country programme outline for the Democratic People's Republic of Korea	DP/FPA/CPO/PRK/4
Country programme outline for Pakistan	DP/FPA/CPO/PAK/7
Country programme outline for Cuba	DP/FPA/CPO/CUB/6

Took note of the report on the implementation of the UNFPA special programme of assistance to Myanmar (DP/FPA/2003/9);

Item 16
Technical Advisory Programme

Took note of the report on a monitoring and evaluation system, 2003-2005, of the Technical Advisory Programme (DP/FPA/2003/7);

Item 17
Other matters

Adopted decision 2003/20 of 19 June 2003 on the Global Environment Facility;

Took note of the executive summary of the evaluation of the role of UNDP in the PRSP process (DP/2003/24);

Took note of the decisions of the High-level Committee on the Review of Technical Cooperation among Developing Countries adopted at its thirteenth session (DP/2003/CRP.16);

I. Joint meeting

Held a joint meeting of the Executive Boards of UNDP/UNFPA and United Nations Children's Fund, with the participation of World Food Programme, on simplification and harmonization; transition from relief to development; building on Monterrey; HIV/AIDS; and MDGs monitoring: case study Nepal.

Held a UNDP special event on UNDP Knowledge Services;

II. *Informal consultations*

Held informal consultations on the UNDP biennium budget strategy for 2004-2005;

Held informal consultations on the thematic trust funds;

Held an informal briefing on the UNFPA campaign to eradicate fistula in sub-Saharan Africa;

Held an informal briefing on partnerships for reproductive health commodity security.

19 June 2003

Tentative work plan
Executive Board of UNDP/UNFPA
Second regular session 2003
(8 to 12 September 2003)

Day/date	Time	Item	Subject
Monday **8 September**	10 a.m.-1 p.m.	1	ORGANIZATIONAL MATTERS - Adoption of agenda and work plan for the session - Report on the annual session 2003 - Decisions adopted at the annual session 2003 - Draft work plan for 2004
		4	UNDP: MULTI-YEAR FUNDING FRAMEWORK - Second multi-year funding framework, 2004-2007
	3-6 p.m.	4	UNDP: MULTI-YEAR FUNDING FRAMEWORK (continued)
Tuesday **9 September**	10 a.m.-1 p.m.	2	UNDP: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS - Annual review of the financial situation 2002 - Detailed information relating to the annual review of the financial situation 2002 - Biennial budget estimates for 2004-2005 - Report of ACABQ on biennial budget estimates 2004-2005 - Information on United Nations system technical cooperation expenditures 2002
	3-6 p.m.	8	UNFPA: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS - Report on estimates for the biennial support budget, 2004-2005 - Report of ACABQ on the biennial support budget, 2004-2005 - Report on the annual financial review, 2002
Wednesday **10 September**	10 a.m.-1 p.m.	7	UNOPS: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS - Biennial budget estimates for 2004-2005 - Report of ACABQ on budget estimates, 2004-2005 - Final report on the independent review
	3-6 p.m.	3	UNDP: THEMATIC TRUST FUNDS - Report on Thematic Trust Funds
		5	UNDP: EVALUATION - Annual report of the Administrator on evaluation - Report on the assessment of the MDG reports – Executive summary - Management response to the evaluation of the role of UNDP in the PRSP process

Thursday 11 September	10-11 a.m.	5	UNDP: EVALUATION (continued)
	11 a.m.-1 p.m.	*Informal consultations*	
	3-6 p.m.	6	UNDP: COUNTRY PROGRAMMES AND RELATED MATTERS - Assistance to Afghanistan: Note by the Administrator - Extensions of country cooperation frameworks - Draft country programmes
Friday 12 September	10 a.m.	9	UNFPA: COUNTRY PROGRAMMES AND RELATED MATTERS - Draft country programmes
	12-1 p.m.	*Informal consultations on UNCDF strategy (decision 2003/9)*	
	3-6 p.m.	10	OTHER MATTERS Pending decisions
		1	ORGANIZATIONAL MATTERS - Adoption of report of the annual session 2003 - List of items to be taken up by the Executive Board in the year 2004 - Agenda for first regular session 2004

2003/22
UNDP biennial support budget, 2004-2005

The Executive Board

1. *Takes note* of the report of the Administrator and the overall objectives and strategy on the support budget estimates and related estimates for the biennium 2004-2005, as contained in document DP/2003/28, and which, combined with the programming arrangements, 2004-2007, is an integral part of the second multi-year funding framework (MYFF), 2004-2007, as well as the report on additional security measures, as contained in DP/2003/CRP.20;

2. *Approves* gross appropriations in the amount of $645 478 400 for the purposes indicated in the table below, and *resolves* that the income estimates of $70 310 000 should be used to offset the gross appropriations, resulting in estimated net appropriations of $575 168 400;

3. *Endorses* the proposals of the Administrator in DP/2003/CRP.20 to grant him exceptional authority during 2004-2005 to access up to a maximum of $11.5 million as additional funding for security measures;

4. *Endorses* the approach to establish a base structure concept funded by the regular support budget for both headquarters and country offices, with the aim of progressively increasing the proportionate share for augmentation over the base structure between regular and other resources, and *requests* that UNDP report back on the application of this approach in the context of the next biennial support budget proposal for 2006-2007;

5. *Recognizes* that the proposed increase in cost recovery rates is a step in the right direction towards ensuring that cost recovery income bears the support costs associated with all other-resources-funded activities, and, as a provisional arrangement, *endorses* the approach for cost recovery as contained in paragraphs 130 to 134 of document DP/2003/28;

6. *Requests* that the Administrator submit a report on UNDP cost recovery policy to the Executive Board at its second regular session in September 2004, including the methodology in calculating the rates as well as an update on the adequacy of the provisional rates, options for transparent reporting on income from cost recovery, including the possibility of including this income in calculating the next biennial support budget, as well as a comparison with the practice of the other funds and programmes within the United Nations Development Group (UNDG);

7. *Takes note* of the concerns expressed by The Administrative Committee on Administrative and Budgetary Questions (ACABQ) on the tendency for upward reclassifications (DP/2003/29) *approves* the Administrator's proposals for reclassifications as contained in paragraph 49 to 55 of document DP/2003/28, noting that most of the reclassifications are the consequence of a one-time change resulting from the expanded responsibilities of UNDP, and *requests* UNDP to exercise the utmost restraint in elaborating future proposals for upward reclassifications.

8. *Approves* the proposals by the Administrator on government contributions towards local office costs as contained in paragraph 69;

9. *Recognizes* the need to reach an understanding on the distinction between programme and overhead costs, as contained in paragraphs 44 to 46 of document DP/2003/28, and *requests* that the Administrator consult during 2004 with the ACABQ, the Executive Board as well as the other UNDG members in order to address these issues prior to the submission of the next biennial support budget, 2006-2007;

10. *Urges* all countries in a position to do so to increase core funding to UNDP to enable the organization to implement the MYFF;

11. *Recalls* decision 2002/18 on the programming arrangements and requests the Administrator to consult with the Executive Board should the level of regular resources available for programming fall below $450 million;

12. *Authorizes* the Administrator to redeploy resources between appropriations lines to a maximum of 5 per cent of the appropriation line to which the resources are redeployed.

2004-2005 biennial support budget

(thousands of United States dollars)

Programme support		
Country office		297 649.5
Headquarters		75 294.3
	Subtotal	372 943.8
Management and administration		133 366.8
Support to the operational activities of the United Nations		
Country offices		104 579.5
United Nations Development Group Office		3 153.2
Inter Agency Procurement Services Office		956.1
United Nations Volunteers		30 479.0
	Subtotal	139 167.8
Total gross appropriations		645 478.4
Less Estimated income		70 310.0
Estimated net appropriations		575 168.4

12 September 2003

2003/23
Biennial support budget, 2004-2005, for the United Nations Capital Development Fund and the United Nations Development Fund for Women

The Executive Board

1. *Takes note* of the report of the Administrator on the budget estimates for the biennium 2004-2005 for the United Nations Capital Development Fund and the United Nations Development Fund for Women, as contained in document DP/2003/28;

2. *Approves* gross appropriations for each of the funds as follows:

2004-2005 biennial support budget
(*thousands of United States dollars*)

	UNCDF	UNIFEM
Total appropriations	14 376.8	14 857.2

10 September 2003

2003/24
UNDP multi-year funding framework, 2004-2007

The Executive Board

1. *Reaffirms* decision 98/23 on the establishment of a multi-year funding framework (MYFF) as well as decision 2003/8 on Executive Board guidance in the preparation of the new MYFF, 2004-2007;

2. *Appreciates* the responsiveness of UNDP to the request for consistency and clarity, and *welcomes* in this regard the streamlining of the goals and service lines, resulting in an improved MYFF, 2004-2007, which enables UNDP to respond to the needs of programming countries in a flexible manner;

3. *Endorses* the MYFF, 2004-2007, as contained in DP/2003/32, taking into account the comments made by Member States, including those regarding the need for terminology consistent with the major relevant United Nations conferences and summits and the importance of country driven programming;

4. *Reaffirms* that the objective of the MYFF is to serve as the main policy document as well as a strategic resource and management tool;

5. *Recognizes* that the successful implementation of the MYFF lies in the attainment of the targeted level of income as well as the effective use thereof within the context of national owned development strategies, and *requests* UNDP to report thereon;

6. *Reaffirms* decision 2002/18 on the funding target of $1.1 billion and *encourages* all countries to contribute to the attainment of this target;

7. *Welcomes* that the MDGs[4], particularly poverty reduction, are clearly recognized as the overarching basis for all UNDP activities, and *underscores* the importance of a balanced approach in achieving the internationally agreed development goals, including those contained in the Millennium Declaration;

8. *Recognizes* the role of UNDP as resident coordinator of the United Nations development system at the country level;

9. *Urges* UNDP to strengthen the support to national development frameworks and priorities through, inter alia, developing partnerships, and *underlines* the importance of capacity-building for development effectiveness;

10. *Encourages* UNDP to strengthen the role of South-South cooperation in poverty eradication and in promoting the sustained growth and development of all developing countries;

11. *Reiterates* that the special needs of the least developed countries be taken into consideration in the context of the implementation of the MYFF, 2004-2007;

12. *Recognizes* the need for an improved reporting mechanism for the MYFF, including on gender and other cross-cutting issues and based on performance indicators, and *requests* that UNDP submit proposals to this end at the first regular session of the Executive Board in January 2004;

13. *Encourages* UNDP to continue to strengthen the relationship between the MYFF, the biennial support budget and the programming arrangements.

12 September 2003

2003/25
UNDP evaluation

The Executive Board

1. *Takes note* of the annual report of the Administrator on evaluation 2002 (DP/2003/33);

2. *Welcomes with satisfaction* a candid and analytical evaluation report;

[4] Internationally agreed development goals, including those contained in the Millennium Declaration

3. *Appreciates* the feeding of lessons learned from previous evaluations into the second multi-year funding framework 2004-2007(DP/2003/32);

4. *Reiterates* Executives Board decision 2002/19 on the annual report of the Administrator on evaluation 2001, especially paragraph 9, and thereby *encourages* UNDP work in promoting partnerships on evaluation capacity development with national administrations;

5. *Stresses* the importance of using indicators that are developed with the full participation of national governments and approved by the relevant intergovernmental bodies;

6. *Welcomes* the partnership on evaluation capacity development and other development partners in strengthening national evaluation capacity, such as cooperation through the International Development Evaluation Association and the Inter-Agency Working Group on Evaluation;

7. *Requests* UNDP to enhance evaluation of strategic and cross-cutting issues, such as the UNDP role in the United Nations Development Assistance Framework process as well as gender;

8. *Encourages* UNDP to continue working on linking UNDP policy work to its operational activities, and *stresses* the need to strengthen further the lessons learned process, especially at the country level;

9. *Welcomes* the focus on deepening the performance culture in UNDP and in knowledge and learning for decision-making;

10. *Encourages* UNDP to continue working on internal capacity-building in evaluation;

11. *Urges* UNDP to submit more thorough evaluation reports on the United Nations Development Fund for Women, United Nations Volunteers and the United Nations Capital Development Fund in the future;

12. *Encourages* UNDP to take into account the management response to the evaluation of the role of UNDP in the PRSP process (DP/2003/35) in its PRSP work, and *requests* the Administrator to report to the Executive Board with recommendations at its first regular session 2004.

12 September 2003

2003/26
UNOPS revised budget estimates for the biennium 2002-2003, budget estimates for the biennium 2004-2005, and the report on the level of the operational reserve

The Executive Board

1. *Takes note* of the report of the Executive Director on the revised budget estimates for the biennium 2002-2003, budget estimates for the biennium 2004-2005, and report on the level of the operational reserve (DP/2003/38), and of the report of the Advisory Committee on Administrative and Budgetary Questions on UNOPS biennial budget estimates 2004-2005 (DP/2003/39) thereon;

2. *Approves* (a) the revised budget estimates for the biennium 2002-2003 in the amount of $90.7 million; (b) the budget estimates for the biennium 2004-2005 in the amount of $87.0 million; and (c) the staffing level as proposed for the biennium 2002-2003.

12 September 2003

2003/27
Independent review of the United Nations Office for Project Services

The Executive Board

1. *Takes note* of the final report on the independent review of the United Nations Office for Project Services (UNOPS) (DP/2003/40) and the report on the independent review pertaining to the business model and related issues of the United Nations Office for Project Services – comments of the Executive Director (DP/2003/CRP.19);

2. *Expresses concern* that, despite the anticipated upturn in revenue towards the end of 2003, present business projections for 2004 fall far short of levels needed to sustain the financial viability of UNOPS, and *encourages* the Executive Director in his intent to focus attention on further business acquisition, including through analyzing opportunities to build new relationships;

3. *Recalls* the commitment by the Secretary-General to encourage United Nations entities to work through UNOPS as contained in the document DP/2002/CRP.5;

4. *Supports* the approach of the Executive Director outlined in document DP/2003/CRP.19 with regard to the immediate steps to be taken on the most pressing issues facing UNOPS today, and *welcomes* the intention of the Executive Director to implement a number of internal changes immediately;

5. *Requests* the Executive Director of UNOPS to develop, in consultation with the Executive Board, a full response to the recommendations set out in the report on the independent review (DP/2003/40) for consideration at the first regular session 2004 of the Executive Board.

6. *Notes* that the key question of long-term sustainability of UNOPS is linked to broader issues, such as vision, mandate and governance, that will need to be addressed by the Executive Board in consultation with UNOPS and all relevant stakeholders, *considers* that this discussion needs to take place in parallel with the implementation of internal reforms, and *requests* the Executive Director to facilitate this broader consultation process as soon as possible;

7. *Requests* the Executive Director to report to the Executive Board at its first regular session 2004 on the strategy for business acquisition and progress achieved in implementing the internal changes; to present a comprehensive timetable, detailed budget, benchmarks for monitoring the progress and modalities for meeting the costs of the change process; as well as to report on the broader consultation process set out in paragraph 6 above.

12 September 2003

2003/28
UNFPA estimates for the biennial support budget, 2004-2005

The Executive Board

Having considered the 2004-2005 biennial support budget estimates of the United Nations Population Fund, as contained in document DP/FPA/2003/11;

1. *Approves* gross appropriations in the amount of $169.6 million for the purposes indicated below and resolves that the income estimates of $14.6 million shall be used to offset the gross appropriations, resulting in estimated net appropriations of $155.0 million;

UNFPA biennial support budget, 2004-2005
(*in thousands of United States dollars*)

Programme support	
Country offices	86 577.1
Headquarters	29 180.9
Subtotal	115 758.0
Management and administration of the organization	53 802.6
Total gross appropriations	169 560.6
Less: Estimated income to the budget	(14 600.0)
Estimated net appropriations	154 960.6

2. *Authorizes* the Executive Director, UNFPA, to redeploy resources between appropriation lines up to a maximum of five per cent of the appropriation to which the resources are redeployed;

3. *Authorizes* additional extrabudgetary expenditures up to $3.8 million for the implementation of the Enterprise Resource Planning project.

10 September 2003

2003/29
Overview of decisions adopted by the Executive Board at its second regular session 2003

The Executive Board

Recalls that during the second regular session 2003, it:

Item 1
Organizational matters

Approved the agenda and work plan for its second regular session 2003 (DP/2003/L.3 and Corr.1);

Approved the report on the annual session 2003 (DP/2003/25);

Agreed to the following schedule of sessions of the Executive Board in 2004:

First regular session 2004:	23 to 30 January 2004
Annual session 2004:	14 to 25 June 2004 (Geneva)
Second regular session 2004:	20 to 24 September 2004

UNDP segment

Item 2
Financial, budgetary and administrative matters

Adopted decision 2003/22 of 12 September 2003 on the UNDP biennial support budget for 2004-2005;

Adopted decision 2003/23 of 10 September 2003 on the biennial support budget 2004-2005 for the United Nations Capital Development Fund and the United Nations Development Fund for Women;

Took note of the annual review of the financial situation 2002 (DP/2003/27);

Took note of the detailed information relating to the annual review of the financial situation 2002 (DP/2003/27/Add.1);

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on the biennial budget estimates 2004-2005 (DP/2003/29);

Took note of the report on the information on United Nations system technical cooperation expenditures 2002 and its addendum (DP/2003/30 and DP/2003/30/Add.1);

Took note of the report on additional security measures required for UNDP personnel and premises (DP/2003/CRP.20);

Item 3
Thematic trust funds

Took note of the report on thematic trust funds (DP/2003/31);

Item 4
Multi-year funding framework

Adopted decision 2003/24 of 12 September 2003 on the second multi-year funding framework, 2004-2007;

Item 5
Evaluation

Adopted decision 2003/25 of 12 September 2003 on UNDP evaluation;

Took note of the executive summary of the report on the assessment of the MDG reports (DP/2003/34);

Took note of the management response to the evaluation of the role of UNDP in the PRSP process (DP/2003/35);

Took note of the note by the Administrator on the report on the assessment of the MDG reports (DP/2003/41);

Item 6
Country programmes and related matters

Took note of the following draft country programme documents and the comments thereon:

Draft country programme document for the Central African Republic	DP/DCP/CAF/1
Draft country programme document for the Republic of Congo	DP/DCP/PRC/1
Draft country programme document for Sierra Leone	DP/DCP/SIL/1
Draft country programme document for Lithuania	DP/DCP/LIT/1
Draft country programme document for Poland	DP/DCP/POL/1 and Corr.1

Approved the two-year extension of the country cooperation framework for Peru (DP/2003/37/Rev.1);

Took note of the one-year extensions of the country cooperation frameworks for Chile and Bosnia and Herzegovina (DP/2003/37/Rev.1);

Took note of the note by the Administrator on UNDP assistance to Afghanistan (DP/2003/36);

Took note of the oral report on assistance to Myanmar;

Item 7
United Nations Office for Project Services: Financial, budgetary and administrative matters

Adopted decision 2003/26 of 12 September 2003 on UNOPS revised budget estimates for the biennium 2002-2003; budget estimates for the biennium 2004-2005, and the report on the level of the operational reserve;

Adopted decision 2003/27 of 12 September 2003 on the UNOPS independent review;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on the UNOPS biennial budget estimates 2004-2005 (DP/2003/39);

Took note of the comments of the Executive Director in the report on the independent review pertaining to the business model and related issues of the United Nations Office for Project Services (DP/2003/CRP.19);

UNFPA segment

Item 8
Financial, budgetary and administrative matters

Adopted decision 2003/28 of 10 September 2003 on the estimates for the UNFPA biennial support budget for 2004-2005;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on the estimates for the UNFPA biennial support budget for 2004-2005 (DP/FPA/2003/12);

Took note of the UNFPA annual financial review 2002 (DP/FPA/2003/13);

Item 9
UNFPA country programmes and related matters

Took note of the following draft country programme documents:

Draft country programme document for Lesotho	DP/FPA/DCP/LSO/4
Draft country programme document for the Republic of the Congo	DP/FPA/DCP/COG/3
Draft country programme document for Sierra Leone	DP/FPA/DCP/SLE/3
Draft country programme document for Ecuador	DP/FPA/DCP/ECU/4

Item 10
Other matters

Held a joint UNDP, UNFPA and UNIFEM informal consultation on women, peace and security.

Held informal consultations on the UNCDF strategy.

Held informal briefings on Afghanistan.

UNFPA

Held an informal consultation on the multi-year funding framework, 2004-2007, and the intercountry programme, 2004-2007.

12 September 2003

Tentative work plan
Executive Board of UNDP/UNFPA
First regular session 2004
New York, 23 to 30 January 2004

Day/Date	Time	Item	Subject
Friday, 23 January	10.00 am - 1.00 pm; 3 to 6 pm	1	SESSION OF THE UNDP/UNFPA EXECUTIVE BOARD - Election of the Bureau of the Board for 2004 JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP/UNFPA, UNICEF and WFP Themes: - Simplification and harmonization - HIV/AIDS - Security of United Nations staff - To be decided
Monday, 26 January	10.00 am - 1.00 pm; 3 to 6 pm		CONTINUATION OF THE JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP/UNFPA, UNICEF and WFP
Tuesday, 27 January	10.00 am - 1.00 pm		CONTINUATION OF THE SESSION OF THE UNDP/UNFPA EXECUTIVE BOARD
		1	ORGANIZATIONAL MATTERS - Adoption of agenda and work plan for the session - Adoption of the report on the second regular session 2003 - Adoption of the annual work plan 2004 of the Executive Board
			UNFPA segment
		11	MULTI-YEAR FUNDING FRAMEWORK - The multi-year funding framework, 2004-2007
	3 to 6 pm	11	MULTI-YEAR FUNDING FRAMEWORK (continued) - The multi-year funding framework, 2004-2007
		10	COUNTRY PROGRAMMES AND RELATED MATTERS - Intercountry programme, 2004-2007 - Approval of country programme documents
Wednesday 28 January	10.00 - 1.00 pm		**UNDP segment** - Administrator's statement
		4	MULTI-YEAR FUNDING FRAMEWORK - Proposals for the reporting mechanism for the MYFF
		5	UNITED NATIONS DEVELOPMENT FUND FOR WOMEN - UNIFEM strategy and business plans, 2004-2007

Day/Date	Time	Item	Subject
	3 to 6 pm	7	UNOPS - Report of the Executive Director on the implementation of the 2003 budget - Report of the Executive Director on the status of the change management process
Thursday, 29 January	10:00 - 12:00 pm	3	EVALUATION - Management response to the assessment of the MDG reports - Recommendations for UNDP PRSP work in the context of the management response to the evaluation of the role of UNDP in the PRSP process
		2	TECHNICAL COOPERATION AMONG DEVELOPING COUNTRIES - Third cooperation framework for TCDC
	12 - 1 pm		*INFORMAL CONSULTATIONS*
	3 to 6 pm	6	UNDP: COUNTRY PROGRAMMES AND RELATED MATTERS - Approval of country programme documents - Report of the assessment mission to Myanmar - Extensions of country cooperation frameworks
Friday, 30 January	10:00 - 1:00 pm		**Joint UNDP/UNFPA segment**
		8	RECOMMENDATIONS OF THE BOARD OF AUDITORS, 2001-2002 - UNDP: Report on the implementation of recommendations of the Board of Auditors for the biennium 2001-2002 - UNFPA: Follow-up to the report of the United Nations Board of Auditors for the biennium 2001-2002: Status of implementation of recommendations - UNOPS: Follow-up to the report of the United Nations Board of Auditors for the biennium 2001-2002: Status of implementation of recommendations
		9	REPORT TO THE ECONOMIC AND SOCIAL COUNCIL - UNDP: Report to the Economic and Social Council - UNFPA: Report to the Economic and Social Council
	3 to 6 pm	12	OTHER MATTERS - Pending decisions
		1	ORGANIZATIONAL MATTERS